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No. ECF 078/2026

4 November 2026

Subject Invitation to Attend the 2026 Annual General Meeting of Shareholders

Dear Shareholders
East Coast Furnitech Public Company Limited

The Board of Directors Meeting of East Coast Furnitech Public Company Limited (the "**Company**") No. 4/2026 held on 15 September 2026 has resolved to convene the 2026 Annual General Meeting of Shareholders on Thursday, 19 November 2026 at 10.00 hrs. in the form of electronic media (E-AGM) only, in accordance with related legal requirements for holding electronic meeting (A-EGM) to consider the following matters pursuant to the following agendas:

Agenda Item 1 Consider and adopt the minutes of the Extraordinary General Meeting of Shareholders No.1/2026, held on 9 January 2026

Objective and Reason: The Extraordinary General Meeting of Shareholders No. 1/2026, held on 9 January 2026, was convened for specific purposes as set out in the meeting agenda. The minutes of the meeting were duly prepared and submitted to the Stock Exchange of Thailand within 14 days from the date of the meeting, in compliance with applicable laws.

The details of the meeting were also publicly disclosed on the Company's website at www.eastcoast.co.th to allow shareholders to acknowledge and verify the accuracy of the information.

The Board of Directors' Opinion The record of the minutes of such meeting is accurate and complete. It is deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to certify the Extraordinary General Meeting of Shareholders No. 1/2026. Details thereof appear in the Enclosure No. 1.

Resolution This resolution must be approved with the majority vote of attending shareholders who cast their votes.

Agenda Item 2 Acknowledge the operational results of the Company and its subsidiaries for the fiscal year from 1 January 2025 to 31 December 2025

Objective and Reason The overall operation of the Company and its Subsidiaries in last fiscal year ended 31 December 2025 was completely concluded. The detail for overall operation of the Company and its subsidiaries was appeared according to the 2025 Annual Report (Form 56-1 e One Report) sent in the form of QR Code together with the Invitation Letter to the Meeting.

The Board of Directors' Opinion They deemed as appropriate to propose the 2026 Annual General Meeting of Shareholders to acknowledge the overall operation in Fiscal Year of 2025.

The details appear as Enclosure No. 2.

Resolution –As it is the agenda for acknowledgement, no resolution is available.-

Agenda Item 3 **Consider and approve the statement of financial position, the statement of comprehensive income and the auditor's report of the Company and its subsidiaries for the fiscal year 2025 ended 31 December 2025**

Objective and Reason According to the Public Limited Companies Act, B.E. 2535 (including the amendments) and the Articles of Association of the Company, the Company must prepare statement of financial position and statement of comprehensive income at the end of the fiscal year, which was audited by a certified auditor, and submit them to the shareholders' meeting for approval.

The key summary of the financial statements of the Company and its subsidiaries are as below;

Description	For the Year 2025 Ended as of 31 December 2025	For the Year 2024 Ended as of 31 December 2024	Change
	million baht	million baht	increase/(decrease)
Total Assets	2,346.60	3,880.17	-39.52%
Total Liabilities	2,774.11	2,936.41	-5.53%
Total Equity	(427.51)	943.76	N.A.
Paid-up Capital	6,132.58	239.88	2456.52%
Sales Revenue – Net	263.56	1,345.82	-80.42%
Total Revenue	281.91	1,363.43	-79.32%
Cost of Goods Sold	237.15	1,215.84	-80.50%
Total Expenses	1,451.90	1,482.94	-2.09%
Share of profit from investments in associates	6.84	19.35	-64.68%
Corporate Tax	49.52	63.42	N.A.
Net Profit – For the Year	**(1,535.56)**	**(232.68)**	N.A.
Net Profit – For the Year – Owners of the Parent	**(1,534.97)**	**(231.37)**	**N.A.**
Total Comprehensive Income for the Year	(1,583.44)	(235.63)	N.A.
Total Comprehensive Income for the Year – Owners of the Parent	**(1,582.85)**	**(234.33)**	**N.A.**
Significant Expense Items for 2025			
Costs Arising from Inventory Damage	**(983.38)**	**-**	**N.A.**
Other Expenses – Loss from Fire Incident	**(76.12)**	**-**	**N.A.**

Description	For the Year 2025 Ended as of 31 December 2025	For the Year 2024 Ended as of 31 December 2024	Change
	million baht	million baht	increase/(decrease)
Losses from Impairment of Financial Assets and Fair Value Measurement of Financial Instruments	**(153.68)**	**(38.89)**	**295.16%**

Note: Shareholders may consider additional information in support of their consideration and decision-making on this agenda item, as set out in Enclosure No. 2, together with the information contained in the Management Discussion and Analysis for the Year Ended December 31, 2025, which was disseminated by the Company through the website of the Stock Exchange of Thailand on September 15, 2026.

The key summary of the Separate Financial Statements are as below;

Description	For the Year 2025 Ended as of December 31, 2025	For the Year 2023 Ended as of December 31, 2023	Change
	million baht	million baht	increase/(decrease)
Net Profit – For the Year	**(269.03)**	**(163.81)**	**64.24%**

The Board of Directors' Opinion The Board of Directors deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval of the financial statements of the Company and its subsidiaries for the year ended 31 December 2025. ***The Company's certified public accountant expressed a Disclaimer of Opinion on the consolidated and separate financial statements. The basis for the Disclaimer of Opinion comprises the following two matters:***

1. Material Uncertainty Related to Going Concern

There remains uncertainty regarding the ability of the Group and the Company to continue as a going concern, which may have a material impact on the financial statements as a whole.

2. Scope Limitation on the Audit Due to Circumstances

The scope of the audit was limited by circumstances arising from the significant financial difficulties experienced by the Group and the Company. One of the significant consequences of such financial difficulties has been the continuous resignation of personnel at both operational and management levels, including supervisors and personnel responsible for overseeing and controlling operations.

As a result, several areas of the internal control system have not been able to operate effectively, including controls relating to production, inventory management, financial management, and the financial closing process and preparation of financial reports.

As disclosed in the Basis for Disclaimer of Opinion section, these circumstances prevented the certified public accountant from obtaining sufficient appropriate audit evidence to provide a basis for an audit opinion on the consolidated and separate financial statements of the Company.

Shareholders are therefore requested to carefully review the details set out in the Certified Public Auditor's Report as part of their consideration and decision-making in respect of this agenda item.

The details appear as Enclosure No. 2.

Resolution This resolution must be approved with the majority vote of attending shareholders who cast their votes.

Agenda Item 4 Consider and approve omitting the dividend payment from the operating results of the year 2025 ended 31 December 2025

Objective and Reason Pursuant to the Public Limited Companies Act B.E. 2535 and the Company's Articles of Association, no dividends shall be paid otherwise than out of profits. In the case that the Company still sustains an accumulated loss, no dividends shall be paid. Payment of dividends shall be approved by the shareholder meeting. The Company must allocate not less than 5 percent of the annual profits as reserved funds, less the accumulated losses brought forward (if any), until the reserved fund is not less than 10 percent of the registered capital. The Company has already allocated the net profit as a legal reserve completely equivalent to 10 percent of the registered capital.

The fact that the Company's separate financial statements for the year ended 31 December 2025 showed accumulated losses of THB 1,572.36 million as a result of continued operating losses. Therefore, the Company is unable to pay dividends in accordance with the applicable legal requirements and no appropriation of profit to the legal reserve will be made for the said financial year, as there is no net profit available for appropriation.

The Board of Directors' Opinion The Board of Directors deems it appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the omission of dividend payment to the Company's shareholders due to the operating loss for the year 2025 and the accumulated losses, based on the Company's separate financial statements, as of 31 December 2025 and no appropriation of profit to the legal reserve will be made for the said financial year, as there is no net profit available for appropriation.

Resolution This resolution must be approved with the majority vote of attending shareholders who cast their votes.

Agenda Item 5 Consider and approve the appointment of directors to replace the directors who will retire by rotation

Objective and Reason According to Public Limited Company Act B.E. 2535 and Clause 17 and 18 of Articles of Association of the Company, the main point could be summarized that in every Annual General Meeting of Shareholders, the directors vacate the offices for one-third of number of directors at that time. If number of directors cannot be divided identical to 3 portions, they shall vacate with the number nearest to one-third. The director who retires may be re-selected to return to assume the office again. The director who must vacate the office in the first year and the second year after the Company's registration shall draw lots. For the following years, the director who is in the office for the longest period is the one who vacates the office.

The Company convened the Board of Directors' Meeting No. 4/2026 on 15 September 2026, at which time the Board of Directors comprised a total of seven directors. At the

said meeting, the Board of Directors considered the recommendation of the Nomination Committee regarding the three directors required to retire by rotation, representing approximately one-third of the total number of directors at that time.

However, on 12 October 2026, Mr. Wanlop Suksawad tendered his resignation as a director of the Company due to health reasons. As a result, the Company currently has a total of six directors.

Pursuant to the principles stipulated under the Public Limited Companies Act and Articles 17 and 18 of the Company's Articles of Association, which provide that one-third of the directors then in office shall retire by rotation at every Annual General Meeting of Shareholders, the number of directors required to retire by rotation has accordingly been reduced to two.

Therefore, the Company wishes to revise the previously proposed list of directors retiring by rotation, in accordance with the principle that the directors who have held office for the longest period shall retire by rotation. Accordingly, the names of the two directors required to retire by rotation at this Meeting are as follows:

1. General Terdsak Marom
2. Mr.Kittiphat Suksawad

Nomination Committees' Opinion The Nomination Committee, excluding directors who have a vested interest, has considered and deemed that all two nominated directors are fully qualified in accordance with applicable laws, rules, and regulations prescribed by relevant regulatory authorities. They possess the necessary knowledge, capabilities, dedication, experience, and general management skills, as well as specific expertise in finance, the wood industry, and furniture manufacturing—qualities that are expected to benefit the Company's business. Furthermore, they do not hold any directorships or executive positions in other entities that may result in a conflict of interest or constitute a business competition with the Company.

The Board of Director's Opinion The individuals nominated for this appointment have undergone a thorough and careful screening process by the Board of Directors, excluding any directors with a vested interest in this agenda item. The nomination has been endorsed by the Nomination Committee, which has considered and agreed that all two nominees are fully qualified under the Public Limited Companies Act, the criteria of the Securities and Exchange Commission (SEC), and have no prohibited characteristics as defined by the SEC's regulations regarding executives of securities-issuing companies.

Moreover, the nominees meet the qualifications set forth by the Stock Exchange of Thailand. They possess the knowledge, expertise, and experience in the furniture business as well as strong leadership and business management skills, which are expected to contribute significantly to the Company's operations.

Throughout their tenure as directors of the Company, the nominated individuals have demonstrated strong commitment to corporate governance, dedicated their time to attending meetings, and actively contributed valuable opinions for the benefit of the Company and its shareholders.

In addition, the Board has reviewed the number of directorships held by each nominee and found that none of them serves as a director in more than five listed companies.

For those proposed to be appointed as independent directors, the Board of Directors has reviewed and confirmed that the nominees meet all the qualifications required by relevant laws and regulations governing the appointment of independent directors.

In addition, General Terdsak Marom will serve as an independent director for over 9 years if re-elected this time. (Holding the position of Independent Director of the Company since 26 October 2012) but the Board of Directors considers that he has performed his duties in accordance with the duties and responsibilities of Directors and Executives of the Securities and

Exchange Act B.E.2535 and possessed the qualifications of independent directors since taking the position as the Company's Director, has never had a conflict of interest and makes decisions on various agendas for the best interest of the Company and shareholders. Therefore, the retention of competent independent directors would gain more benefits for the Company. With respect to the proposed appointment as an independent director, the proposed candidate will be able to exercise independent judgment and perform his/her duties independently in accordance with the relevant criteria and requirements.

Therefore, the Board of Directors agreed with the Nomination Committee's opinion and proposed the following list of the individuals for consideration by the 2026 Annual General Meeting of Shareholders to consider that the two retiring directors should be re-elected as Directors and also same positions for another term as follows;

1. General Terdsak Marom	To serve as Chairman of the Board, Audit Committee, and Independent Director
2. Mr.Kittiphat Suksawad	To serve as Vice Chairman of the Board, Authorized Director, Executive Director, Risk Management Committee, Nomination Committee, and Remuneration Committee

The biographical details for all two individuals appear as Enclosure No.3.

Resolution This resolution must be approved with the majority vote of attending shareholders who cast their votes.

(Remark: For the consideration on Approval for appointment of the director in this agenda, the consideration will be executed by each individual.)

Agenda Item 6 Consider and approve the remuneration of directors for the year 2026

Objective and Reason According to the Articles of Association of the Company No.24 identifies that the Board of Directors has the right to get remuneration from the company according to the approval from the shareholders' meeting.

The Criteria and Procedures for Determination of Remuneration the Remuneration Committee has proposed the remuneration by considering from the Company's performance information in the last year, the director's performance and responsibility, the amount of the subsidiaries and the associated that relates to the business structure and benefit gained by the Company from the director's function. The information of primarily determined remuneration has been taken to compare with the 2024 survey report of the directors' remuneration prepared by the Research and Development Department, Thai Institute of Directors which has been issued the report in December 2024. In this regard, such report will be issued every 2 years. The Company has compared the Company's remuneration to the group of listed companies by divided into 3 categories namely industry category, revenue, and size of market capitalization.

Remuneration Committees' Opinion It was deemed as appropriate to propose the 2026 Annual General Meeting of Shareholders to consider on approval for the 2026 Annual Director Remuneration to Board of Directors and every set of Sub-Committees as below;

The Amount of Remuneration Limit of the Board of Directors and every set of Sub-Committees

Amount of Remuneration for the Year 2026 (To propose) (Baht)	Amount of Remuneration for the Year 2025 (Baht)
Not exceeding Baht 6,750,000 /Year	Not exceeding Baht 9,000,000 /Year

Remark: The proposed amount of remuneration is equal to the year 2018 to 2025.

Monthly Remuneration

Position	Rate of Monthly Remuneration For the Year 2026 (To propose) (Baht/person/month)	Rate of Monthly Remuneration For the Year 2025 (Baht/person/month)
Chairman of the Board	44,000	44,000
Director	34,000	34,000
Chairman of Audit Committee	39,000	39,000
Audit Committee Member	34,000	34,000

Remark: Monthly Remuneration Rate remains unchanged compared to the year 2023 and 2025.

Meeting Allowance for every set of Sub-Committees:

Type of Committee	Rate of Meeting Allowance For the Year 2026 (To propose) (Baht/person/meeting)	Rate of Meeting Allowance For the Year 2025 (Baht/person/meeting)
Board of Directors	12,000	12,000
Board of Audit Committee	12,000	12,000
Risk Management Committee	12,000	12,000
Nomination Committee	12,000	12,000

Type of Committee	Rate of Meeting Allowance For the Year 2026 (To propose) (Baht/person/meeting)	Rate of Meeting Allowance For the Year 2025 (Baht/person/meeting)
Remuneration Committee	12,000	12,000

Remark: Meeting allowance for the Board of Directors and every set of sub-committees remains unchanged compared to the year 2022 - 2025.

Special Compensation or Bonus: Consideration from overall operation.

For other benefits Such as the compensation expense for travelling, annual health check, health insurance, membership fees ie; golf courses, sports clubs or clubs for leisure or recreation or right to buy the Company's share or warrant or Employee Stock Options Program: -None of any other benefits-

The Board of Directors' Opinion the Board of Directors agreed to the Remuneration Committees' opinion and deemed as proper to propose the 2026 Annual Director Remuneration for consideration by the 2026 Annual General Meeting of Shareholders, totaling not exceeding Baht 6,750,000 per year in accordance with the details as proposed in all respects.

The details appear as Enclosure No.4.

Resolution This agenda must be approved by at least two-thirds of the total votes of attending shareholders.

Agenda Item 7 Other matters (if any).

The Company would like to invite shareholders to attend the 2026 Annual General Meeting of Shareholders pursuant to the specified date and time as above via the only one method of electronic media. In this regard, shareholders can watch and attend the Meeting via the system of the electronic conference which the Company will prepare for it.

To shareholders can reach the information conveniently and quickly, the Company has disseminated this Invitation Letter of the 2026 Annual General Meeting of Shareholders together with Proxy Form A, B and C and all related documents regarding this Meeting via the Company's website (www.eastcoast.co.th) as well.

In this regard, if shareholders would like Proxy Form A, B, and C in form of a document, kindly note that shareholders could request it by e-mail at ir@eastcoast.co.th or via the online channel https://www.eastcoast.co.th/contact Investor Relations in advance of the Meeting at least 7 days.

The Company requests shareholders or proxies to study the procedure to attend the Annual Shareholders' Meeting via electronic media (E-AGM) and method of proxy as appearing in **Enclosure No.6.**, and **Enclosure No.8.**

In this regard, if shareholders or proxies wish to attend the Meeting via E-AGM, the Company requests shareholders or proxies to inform your intention by sending the document of identity verification to verify your rights to attend E-AGM via the system of sending documents (Pre-Registration) to identify the entity, by entering into;

1. Scan QR Code	2. Enter the Link as below
	https://app.inventech.co.th/ECF155846R/#/homepage

The online petition submission system will be open for registration starting from 12 November 2026, at 08:30 a.m. The registration will remain open on 19 November 2026, until the conclusion of the meeting.

In case, any shareholders are not available to attend the Meeting via such electronic media, the Company requests shareholders to grant proxies to an independent director of the Company instead of attending by themselves. The detail of the step to grant proxy appears as **Enclosure No.8.**

The Company has determined Tuesday, 29 September 2026 as the date for determining the names of shareholders entitled to attend the 2026 Annual General Meeting of Shareholders (Record Date). Upon verification of the shareholders' names based on the information as of the said Record Date, together with the relevant identification documents for the purpose of verifying their entitlement to attend the meeting, and upon approval of such verification, the Company will send the Username and Password, together with the system user manual, to the email address provided during registration. These credentials will be used to attend the E-AGM through the system provided by Inventech Systems (Thailand) Co., Ltd., a service provider whose system complies with the requirements of the Electronic Transactions Development Agency (ETDA) and which will be responsible for conducting the meeting, collecting votes, and processing the voting results for this meeting.

Shareholders who have any questions or require clarification from the Company regarding the agenda items proposed at this meeting may submit their questions in advance via email at ir@eastcoast.co.th. The Company has provided shareholders with the opportunity to submit questions in advance from 4 November 2026 until prior to the date of the 2026 Annual General Meeting of Shareholders.

Sincerely yours,
East Coast Furnitech Public Company Limited
By Order of the Board of Directors
-Signature-

(Ms. Sarisa Thongkittikul)
Company Secretary

Company Secretary Department: Tel. 062-701-5775