



## **Opportunity Day** 2020 Performance

8 April 2021

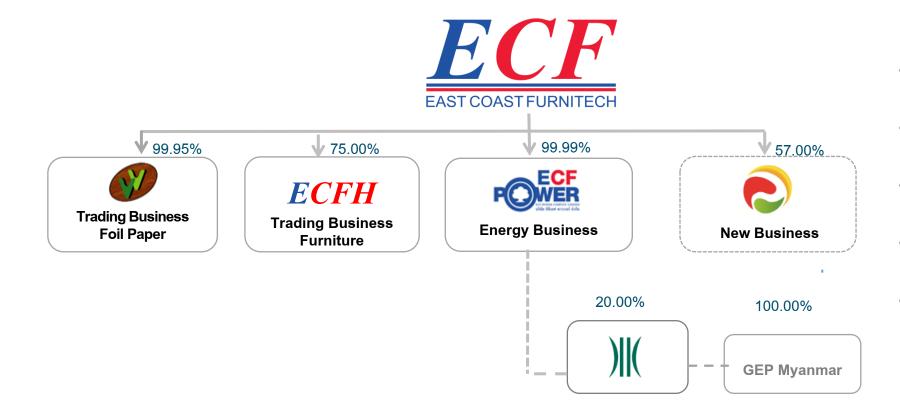
### **Presentation Agenda**



## **ECF** Stock and Performance Overview

| Listed                           | Market For Alternative Investment (mai)   |  |  |
|----------------------------------|---|--|--|
| Registered Capital               | Baht 299.16 million or USD 9.57 million   |  |  |
| Paid Up Capital                  | Baht 239.87 million or USD 7.68 million with a par value of Baht 0.25                   |  |  |
| 1 <sup>st</sup> Trading Day      | 26 March 2013   |  |  |
| CGR 2020                         |   |  |  |
| Market Cap. (as of 2 April 2021) | Baht 1,851.81 million (Baht 1.93 per share)<br>or USD 59.27 million (1 USD : 31.25 THB) |  |  |

#### **Business Structure**



•VV-Décor: VV Décor Co.,Ltd. The distributor of foil paper
•ECFH: ECF Holdings Co.,Ltd. The distributor of furniture
•ECF-P: ECF Power Co.,Ltd. Investor for renewable energy business
•PNB: Planet Board Co.,Ltd. Seeking for the new business to invest
•GEP: Green Earth Power (Thailand) Co.,Ltd. Solar Power Plant, 220 MW, Myanmar, has started COD 50 MW for 1<sup>st</sup> phase since 27 September 2019.

## **Furniture Business**

#### **Furniture Business**

#### <u>verview</u>

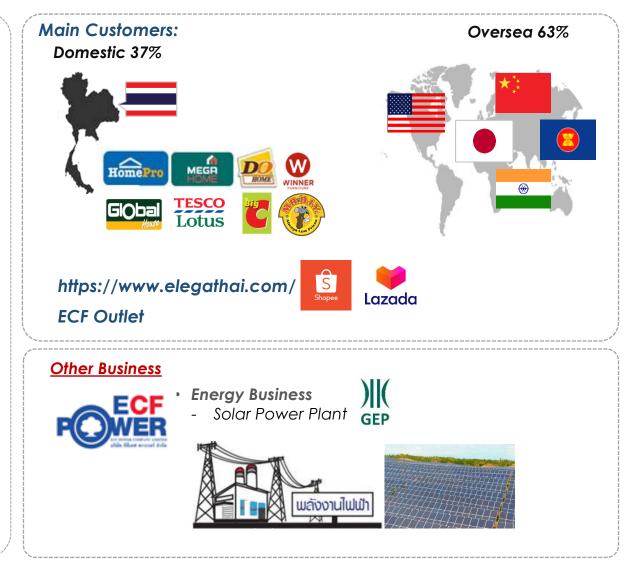
The main business of ECF is furniture manufacturer, wholesaler and also distributor both domestic and international in all kinds of furniture and related materials.

#### **Furniture Products:**

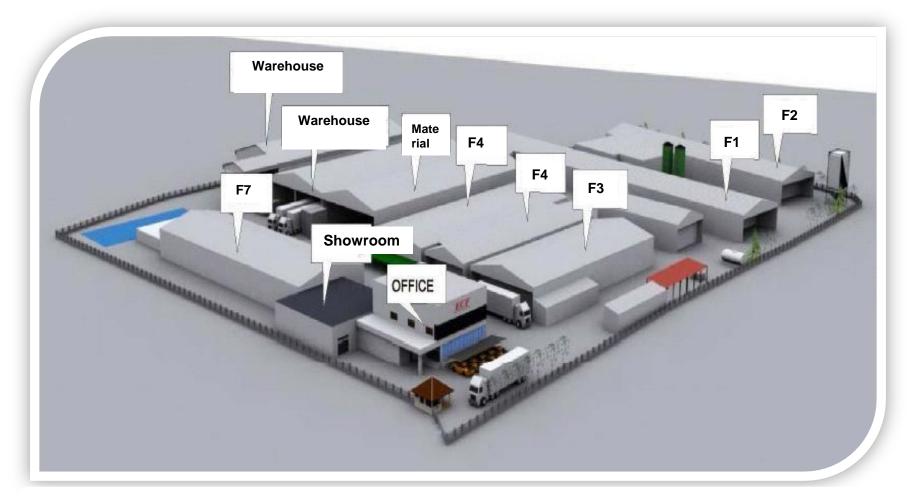
- Particle Board
- Rubber Wood
- Dealer
- Foil Paper
- Sawn Timber





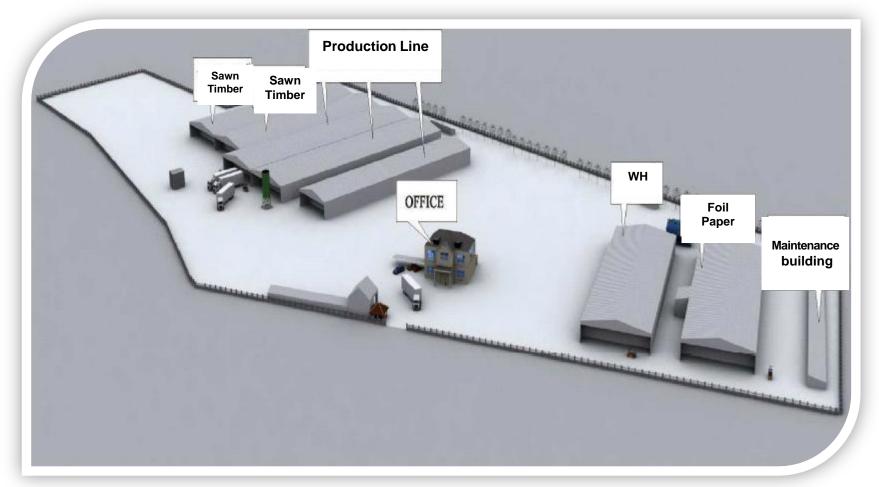


## **ECF** Factory 1



#### Klaeng, Rayong : Factory for particle board furniture (Total area 43 rai)

## **ECF** Factory 2



Wangchan, Rayong : Factory for rubber wood furniture and foil paper (Total area 54 rai)

## **ECF** Marketing Office and Warehouse



Lamlukka Klong 5, Pathumthani : Marketing office and warehouse for showroom and dealers (Total area 2 rai)

#### **Our Products**



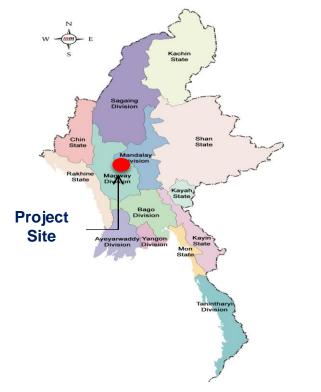






## **Energy Business**

#### Minbu Project



#### Project's Timeline

| Milestones                      | estones Date                |  |
|---------------------------------|-----------------------------|--|
| PPA Signing                     | 20th March 2016             |  |
| EPC Contractor Signing          | 4 <sup>th</sup> August 2016 |  |
| MIC (BOI) Approval              | 12 <sup>th</sup> April 2017 |  |
| Start Construction of 1st Phase | April 2018                  |  |
| COD of Phase 1                  | 27th September 2019         |  |
| COD of Phase 2                  | Aug 2021                    |  |
| COD of Phase 3                  | April 2022                  |  |
| COD of Phase 4                  | September 2022              |  |

| Project Name             | 220MWbc Minbu Solar Power Project (170 MWAc)  |
|--------------------------|---|
| Location                 | Minbu District, Magway Region, Myanmar  |
| Capacity                 | 220 $MW_{DC}$ (Phase I – III: 50 $MW_{DC}$ each, Phase IV: 70 $MW_{DC}$ )   |
| Construction Time        | Phase 1 – 17 months, Phase 2 – 12 months,<br>Phase 3 – 18 months, Phase 4 – 18 months   |
| Grid Connection          | The 1.3-mile in/out transmission line already connected to the 230kV National Grid; able to support all 4 phases                                    |
| Land                     | 836 Acres, Leasehold from Government (136 Acres) and a Myanmar private entity (700 Acres)   |
| Off-Taker                | Electric Power Generation Enterprise ("EPGE"), under Ministry of Electricity<br>and Energy, the Government of the Republic of the Union of Myanmar. |
| Tariff                   | USD 0.1275/kWh (THB 4/kWh), 30 years period   |
| EBITDA and Net<br>Income | Average stabilized EBITDA $\approx$ USD 34 million and Net Income $\approx$ 17 million  |
| Energy Production        | Approx. 350-370 million kWh/year (4 Phases)   |

| Investment Value   |                            |  |  |
|--------------------|----------------------------|--|--|
| Total Project Cost | USD 250 million (4 Phases) |  |  |
| Debt               | USD 178 million (4 Phases) |  |  |
| Equity             | USD 72 million (4 Phases)  |  |  |

#### **Solar Power Plant**



#### Minbu Project

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- Project : Solar Power Plant 220 MW
- Company : Green Earth Power (Thailand) Co.,Ltd.
- Location : Magway Region, Myanmar
- Invested by : ECF Power (as ECF's subsidiary) at 20% of total shares
- COD: 27 September 2019 (First 50MW), totaling 220 MW



#### 220 MW<sub>DC</sub> Minbu Solar Power Plant Phase 1 (50MW<sub>DC</sub>)



State-of-the-Art Technology with Trusted Manufacturers Assuring Plant's Reliability

- Phase 1 constructed over 160 Acres
- 160,000 PV Panels Top Tier Brand - Jetion
- European-made
   Transformer Siemens
- European-made Inverters
   SMA

First Solar PV Plant in Myanmar with the Substation being One of the Largest in the Country

#### 230kV Substation of Minbu Solar Power Plant



#### 230kV Substation of Minbu Solar Power Plant

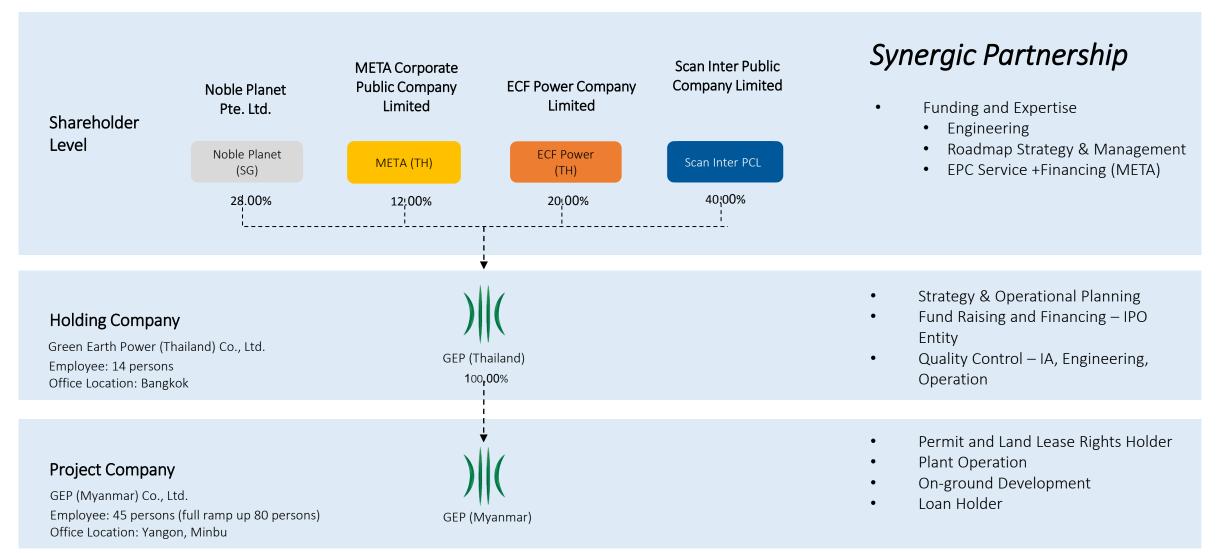








#### **Existing Shareholders : Minbu Project**



## Foil Paper and Service Business

## Foil Paper and service business



#### Foil Paper and service business (cont.)











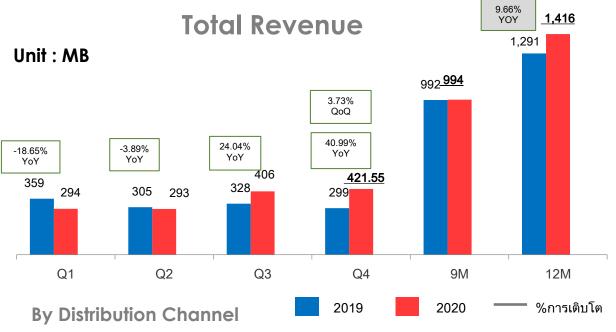
### **Presentation Agenda**

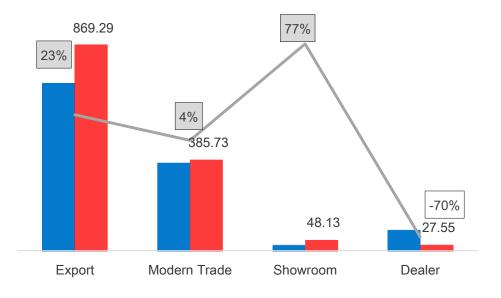


### **Financial Highlight**

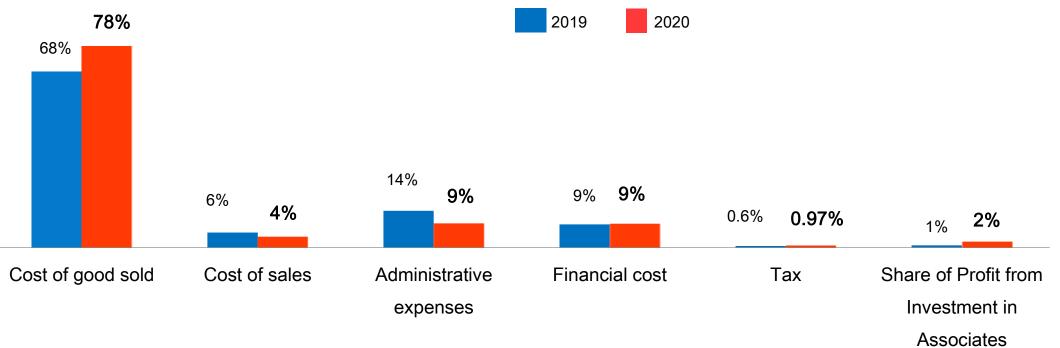
Baht 1,415.63 million Year 2020 Total Sales Revenue Baht 1,384.49 million Sales Portion Export 63% Domestic 37% Domestic Sales -5.92%, Baht 515.19 million Export Sales +23.03%, Baht 869.30 million Japan Sales -2.14%, Baht 629.36million Thailand's Wooden Furniture Export Sales (USD) □ Year2020:+32.17% Thailand's Furniture and Parts Sales to Japan Market (USD) □ 2020:-14.46% 22.05% 1,138.44 5.45% **By Product Category** -19.61% -35.62% -61.87% 116.59 75.67 -100.00% 50.48 3.31 0.00 Particle Board Rubber wood Dealer & Foil paper Sawn timber Can Do Showroom

Year 2020 Total Revenue 9.66% YoY





#### Cost and Expenses compared to % of total revenue & Share of Profit from Investment in Associates

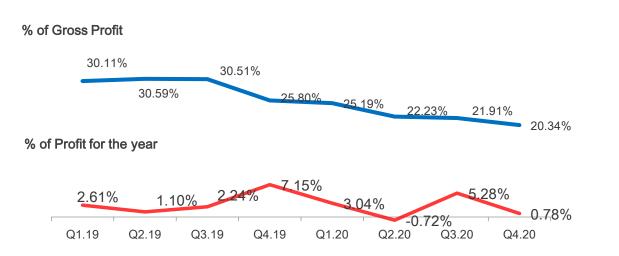


Unit : MB

<u>Net Profit (Separate)</u> Furniture Business : Year 2020 Net Profit -51.91% YoY Baht 30.45 million

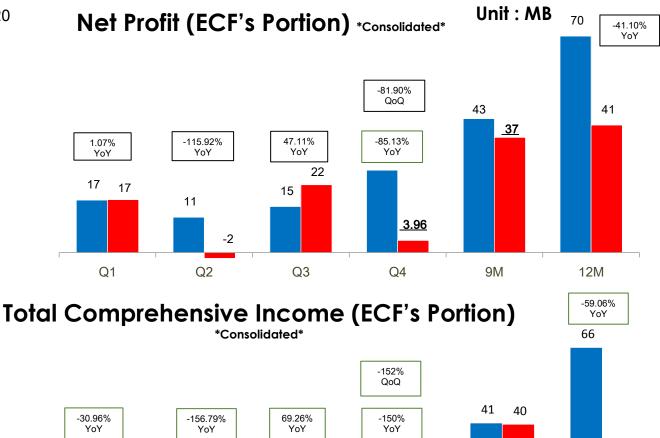
<u>Net Profit (Consolidated)</u> Furniture Business + all subsidiaries: Year 2020 Net Profit (ECF's Portion) -41.10% YoY Baht 41.16 million

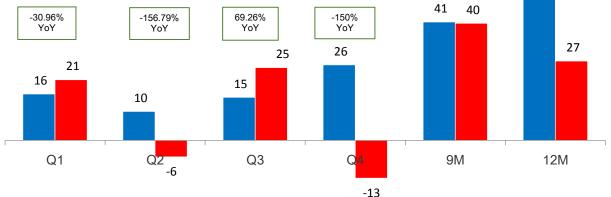
<u>Total Comprehensive Income (Consolidated)</u> Furniture Business + all subsidiaries: Year 2020 Net Profit (ECF's Portion) -59.06% YoY Baht 27.21 million

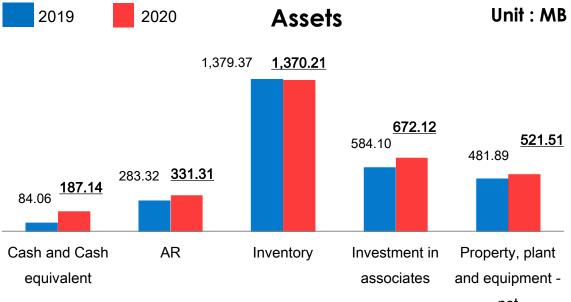


2019

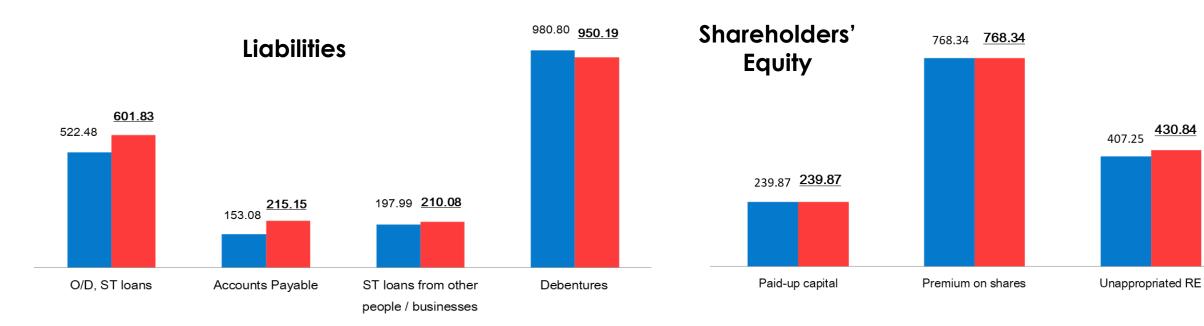
2020







net



31.12.2020

3,544.72

2,304.94

1,239.78

#### Financial Position as of

31.12.2018

3,118.12

1,913.12

1,205.00

31.12.2019

3,348.31

2,106.63

1,241.68

Unit : MB

**Financial** 

Position

Liabilities

Assets

Equity

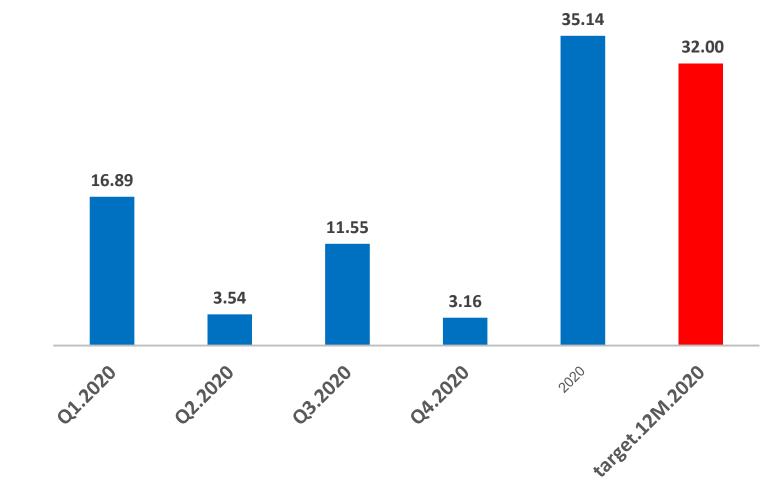
| Period                             | 12 months    | 12 months    |  |
|------------------------------------|--------------|--------------|--|
| As of                              | 31 Dec. 2020 | 31 Dec. 2019 |  |
| Liquidity Ratios                   |              |              |  |
| Current Ratio (time)               | 1.22         | 1.10         |  |
| Average Collection Period (day)    | 83.59        | 91.81        |  |
| Average Product Sales Period (day) | 155.65       | 145.21       |  |
| Average Repayment Period (day)     | 61.53        | 69.67        |  |
| Cash Cycle (day)                   | 177.71       | 163.98       |  |

| Profitability Ratios        |         |        |
|-----------------------------|---------|--------|
| Gross Profit Margin (%)     | 22.19%  | 29.46% |
| Operating Profit Margin (%) | 10.34%  | 12.54% |
| Net Profit Margin (%)       | 2.24%   | 3.04%  |
| Cash to Profit ratio (%)    | 107.23% | N.A.   |

| Debt to Equity Ratio (time) | 1.86 | 1.70 | not exceeding 4 times |
|-----------------------------|------|------|-----------------------|
|-----------------------------|------|------|-----------------------|

Unit : MB

#### Share of Profit from Minbu Project, Myanmar



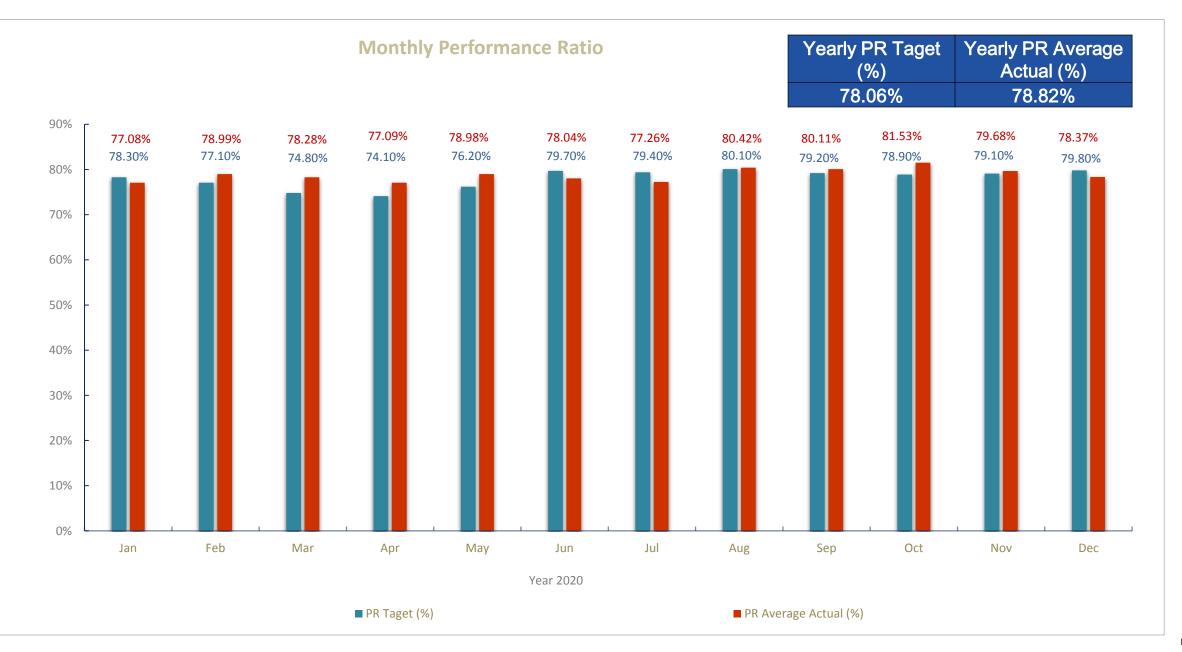
The reason for the decrease in profit sharing during the fourth quarter of 2020 was due to the revision of the TFRIC 12 accounting standard model and the expenditure recorded in the fourth quarter, such as bonus, legal advisory fees, etc.

#### Plant Performance: Revenue for the year 2020

### Financial Highlight (cont.)

| Export Energy<br>Month   | Net Production<br>(MWh) | Schedule 3 Expected<br>Production (MWh) | % of Expected Energy<br>Export | Revenue (Before CT)<br>USD | Revenue (Net of CT)<br>USD |
|--------------------------|-------------------------|---|--------------------------------|----------------------------|----------------------------|
| January 2020             | 6,769                   | 7,908                                   | 86%                            | 863,068                    | 821,969                    |
| February 2020            | 7,115                   | 7,671                                   | 93%                            | 907,132                    | 863,936                    |
| March 2020               | 7,535                   | 8,153                                   | 92%                            | 960,710                    | 914,962                    |
| April 2020               | 6,603                   | 7,632                                   | 87%                            | 841,895                    | 801,804                    |
| May 2020                 | 7,314                   | 6,134                                   | 119%                           | 932,650                    | 888,238                    |
| June 2020                | 6,217                   | 5,499                                   | 113%                           | 792,671                    | 754,924                    |
| July 2020                | 6,381                   | 5,478                                   | 118%                           | 813,557                    | 774,817                    |
| August 2020              | 5,842                   | 5,485                                   | 107%                           | 744,955                    | 709,482                    |
| September 2020           | 6,617                   | 5,935                                   | 111%                           | 843,610                    | 803,438                    |
| October 2020             | 5,875                   | 6,462                                   | 91%                            | 749,070                    | 713,400                    |
| November 2020            | 7,224                   | 6,949                                   | 104%                           | 920,939                    | 877,085                    |
| December 2020            | 7,442                   | 7,326                                   | 102%                           | 948,807                    | 903,626                    |
| Accumulated Year to Date | 80934                   | 80,632                                  | 100.37%                        | 10,319,064                 | 9,827,681                  |

**Remark:** Revenue collection day is 45 days from billing date.





### **Presentation Agenda**



### Business Strategy



Customer Diversification Sourcing of Furniture Products Decrease the Financial Cost



#### Paving the way to Online Business



Accelerate the construction for Phase 2 3 & 4 of the Minbu Project to be finished by 2022

### **Presentation Agenda**



## **Opportunity Day**

2020 Performance





# Thank You

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